

Minutes of the meeting of the Quality and Patient Safety Committee of the Board of Directors of the Cook County Health and Hospitals System held Friday, December 14, 2018 at the hour of 10:00 A.M. at 1950 W. Polk Street, in Conference Room 5301, Chicago, Illinois.

**I. Attendance/Call to Order**

Acting Chair Hammock called the meeting to order.

Present: Acting Chair M. Hill Hammock (Substitute Member) and Directors Mary Driscoll, RN, MPH and Layla P. Suleiman Gonzalez, PhD, JD (3)

Directors David Ernesto Munar, Heather M. Prendergast, MD, MS, MPH and Mary B. Richardson-Lowry

Patrick T. Driscoll, Jr. and Patricia Merryweather (Non-Director Members)

Absent: Chair Ada Mary Gugenheim (1)

Additional attendees and/or presenters were:

Debra Carey – Deputy Chief Executive Officer,  
Operations

Valerie Hansbrough, MD – Provident Hospital of  
Cook County

Richard Keen, MD – John H. Stroger, Jr. Hospital  
of Cook County

Trevor Lewis, MD – John H. Stroger, Jr. Hospital  
of Cook County

Jeff McCutchan –General Counsel

Deborah Santana – Secretary to the Board

John Jay Shannon, MD – Chief Executive Officer

Ronald Wyatt, MD – Chief Quality Officer

**II. Public Speakers**

Acting Chair Hammock asked the Secretary to call upon the registered public speakers.

The Secretary called upon the following registered public speaker:

1. George Blakemore      Concerned Citizen

**III. Report from Chief Quality Officer**

**A. Regulatory and Accreditation Updates**

**B. Metrics (Attachment #1)**

Dr. Ronald Wyatt, Chief Quality Officer, provided an overview of the metrics. The Committee reviewed and discussed the information.

During the discussion of slide 6 of the metrics, Director Driscoll requested that the actual numbers of hospital acquired infections be provided in a table format.

With regard to slide 9 of the metrics, Dr. Wyatt noted that there were less than seven (7) surveys submitted by patients, so staff could not validate the numbers. Director Richardson-Lowry suggested that an analysis be done comparing the number of patients surveyed versus the number of surveys returned, to try to determine the reason for the low response rate.

### **III. Report from Chief Quality Officer (continued)**

#### **C. Report from the Department of Surgery (Attachment #2)**

Dr. Richard Keen, Chair of the Department of Surgery, provided an overview of the Report from the Department of Surgery, which included information on the following subjects:

- Surgical Education and Training
- Medical Student Affiliations
- Surgery Strategic Goals for 2018
- Appendix – Department of Surgery Operating Room Cases

### **IV. Action Items**

#### **A. Approve appointments and reappointments of Stroger Hospital Department Chair(s) and Division Chair(s) (Attachment #3)**

Debra Carey, Deputy Chief Executive Officer of Operations, provided an overview of the proposed initial appointment of the following Stroger Hospital Division Chair:

Name	Department/Appt Term	Title
Bernhard Ortel, MD	Medicine 3/01/2018 – 2/28/2021	Division Chair of Dermatology

Director Suleiman Gonzalez, seconded by Director Driscoll, moved to approve the proposed initial appointment of the Stroger Hospital Division Chair. THE MOTION CARRIED UNANIMOUSLY.

#### **B. Executive Medical Staff (EMS) Committees of Provident Hospital of Cook County and John H. Stroger, Jr. Hospital of Cook County**

- i. Receive reports from EMS Presidents
- ii. Approve Medical Staff Appointments/Re-appointments/Changes (Attachment #4)

Dr. Trevor Lewis, President of the EMS of John H. Stroger, Jr. Hospital of Cook County, provided his report. He stated that at the recent EMS meeting, they received a presentation and approved the inpatient and outpatient opiate guidelines. They also received reports from the Department of Surgery, Medical Records Committee and Pharmacy and Therapeutics. New candidates were slated for the upcoming election for EMS. The annual meeting will be held on January 22<sup>nd</sup> at 4:00 P.M.

Dr. Valerie Hansbrough, President of the EMS of Provident Hospital of Cook County, provided her report. She stated that staff have started performing LASIK surgeries at Provident Hospital; oral-maxillary and plastic surgery services have also been performed. They anticipate further services to be provided in 2019.

Director Driscoll, seconded by Director Suleiman Gonzalez, moved to approve the Medical Staff Appointments/Re-appointments/Changes for John H. Stroger, Jr. Hospital of Cook County. THE MOTION CARRIED UNANIMOUSLY.

**IV. Action Items**

**B. Executive Medical Staff (EMS) Committees of Provident Hospital of Cook County and John H. Stroger, Jr. Hospital of Cook County (continued)**

Director Suleiman Gonzalez, seconded by Director Driscoll, moved to approve the Medical Staff Appointments/Re-appointments/Changes for Provident Hospital of Cook County. THE MOTION CARRIED UNANIMOUSLY.

**C. Minutes of the Quality and Patient Safety Committee Meeting, November 16, 2018**

Director Driscoll, seconded by Director Suleiman Gonzalez, moved to accept the Minutes of the Quality and Patient Safety Committee Meeting of November 16, 2018. THE MOTION CARRIED UNANIMOUSLY.

**D. Any items listed under Sections IV and V**

**V. Closed Meeting Items**

- A. Medical Staff Appointments/Re-appointments/Changes**
- B. Claims, Litigation and Quality and Patient Safety Matters**
- C. Matters protected under the federal Patient Safety and Quality Improvement Act of 2005 and the Health Insurance Portability and Accountability Act of 1996**

The Committee did not recess into a closed meeting.

**VI. Adjourn**

As the agenda was exhausted, Acting Chair Hammock declared the meeting ADJOURNED.

Respectfully submitted,  
Quality and Patient Safety Committee of the  
Board of Directors of the  
Cook County Health and Hospitals System

XXXXXXXXXXXXXXXXXXXX  
M. Hill Hammock, Acting Chair

Attest:

XXXXXXXXXXXXXXXXXXXX  
Deborah Santana, Secretary

Requests/follow-up:

Request: Request made regarding metrics, to have the actual numbers of hospital acquired infections provided in a table format. Page 1

Follow-up: Regarding Provident Hospital patient experience metrics, a suggestion was made to analyze the numbers of patients surveyed versus the number of surveys returned. Page 1

Cook County Health and Hospitals System  
Quality and Patient Safety Committee Meeting  
Friday, December 14, 2018

ATTACHMENT #1

# QPS Quality Dashboard

December 14, 2018



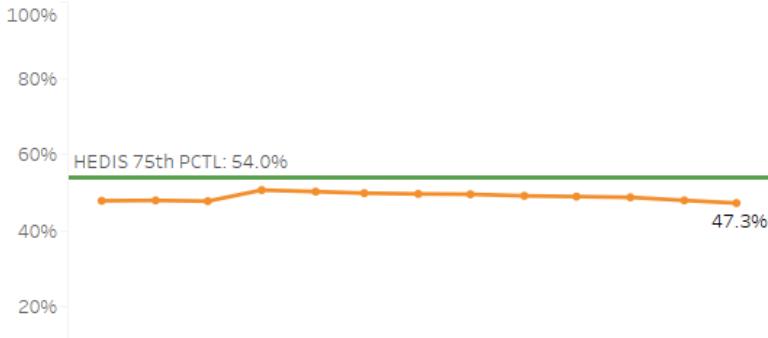


# COOK COUNTY HEALTH

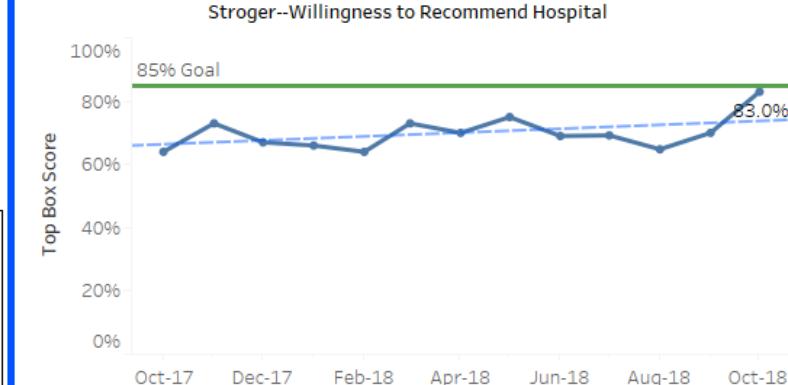
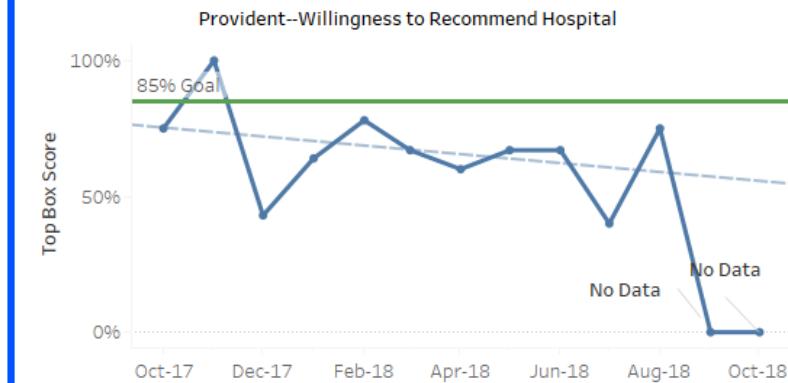
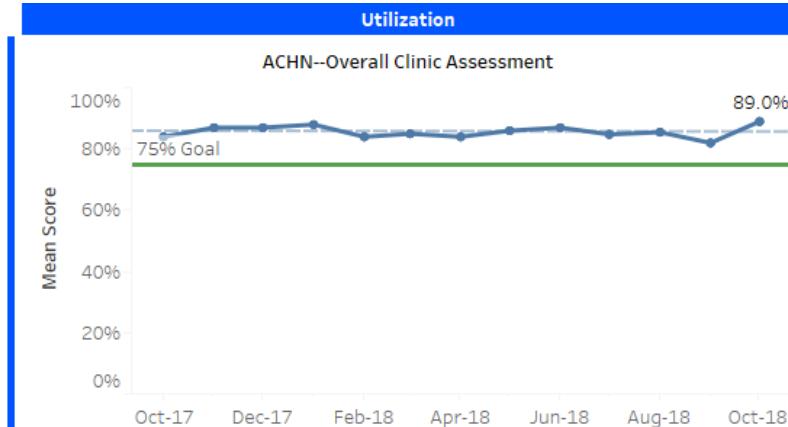
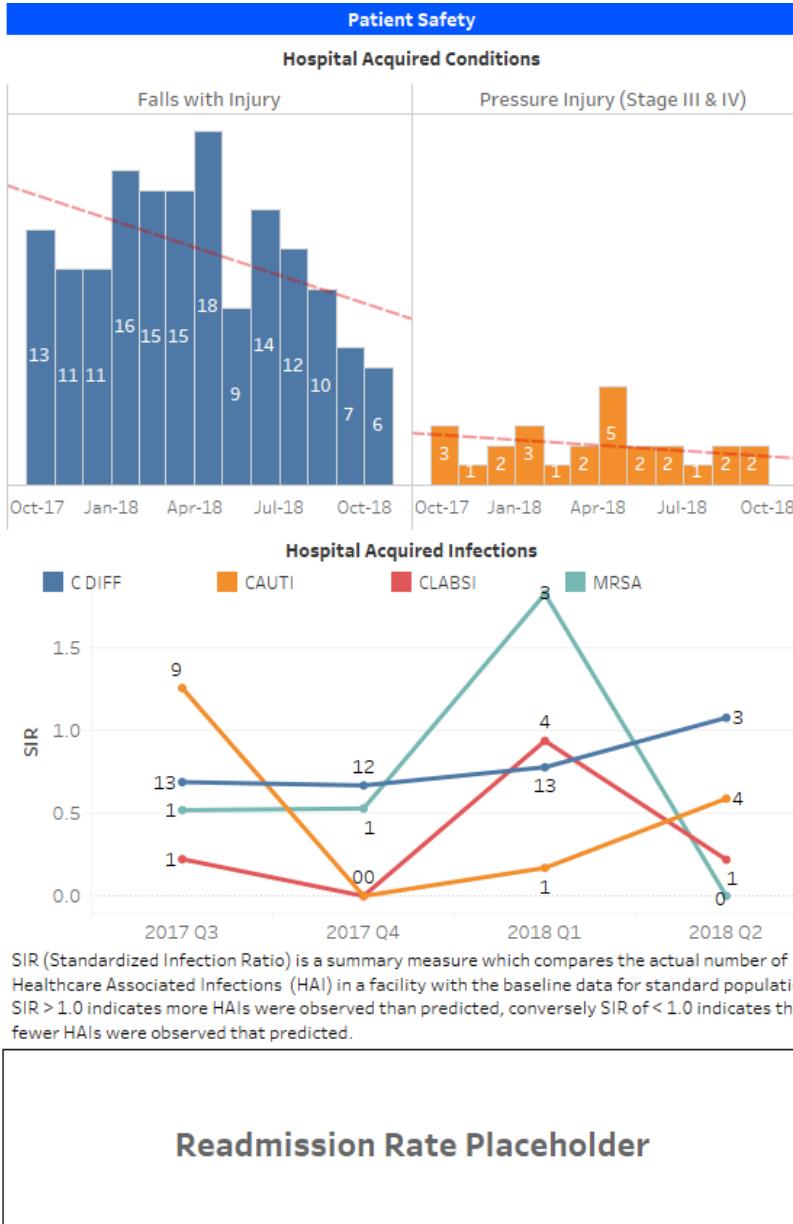
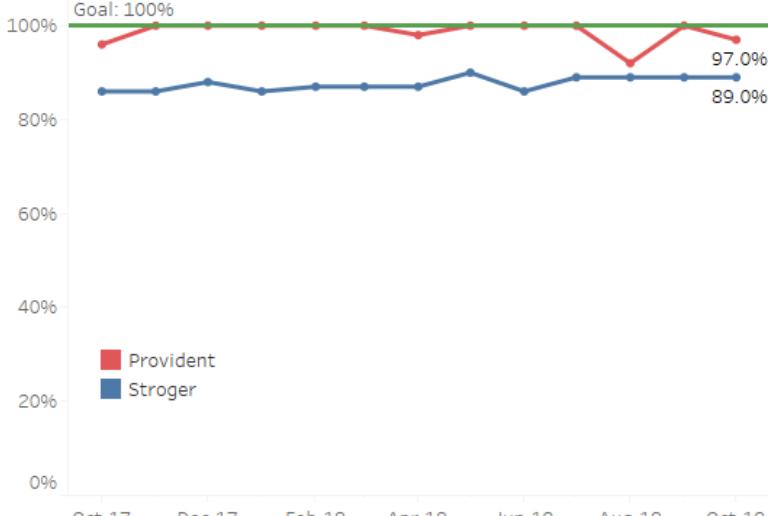
Quality  
Dashboard  
December 14, 2018

## Health Outcomes

### HEDIS - Diabetes Management: HbA1c < 8%



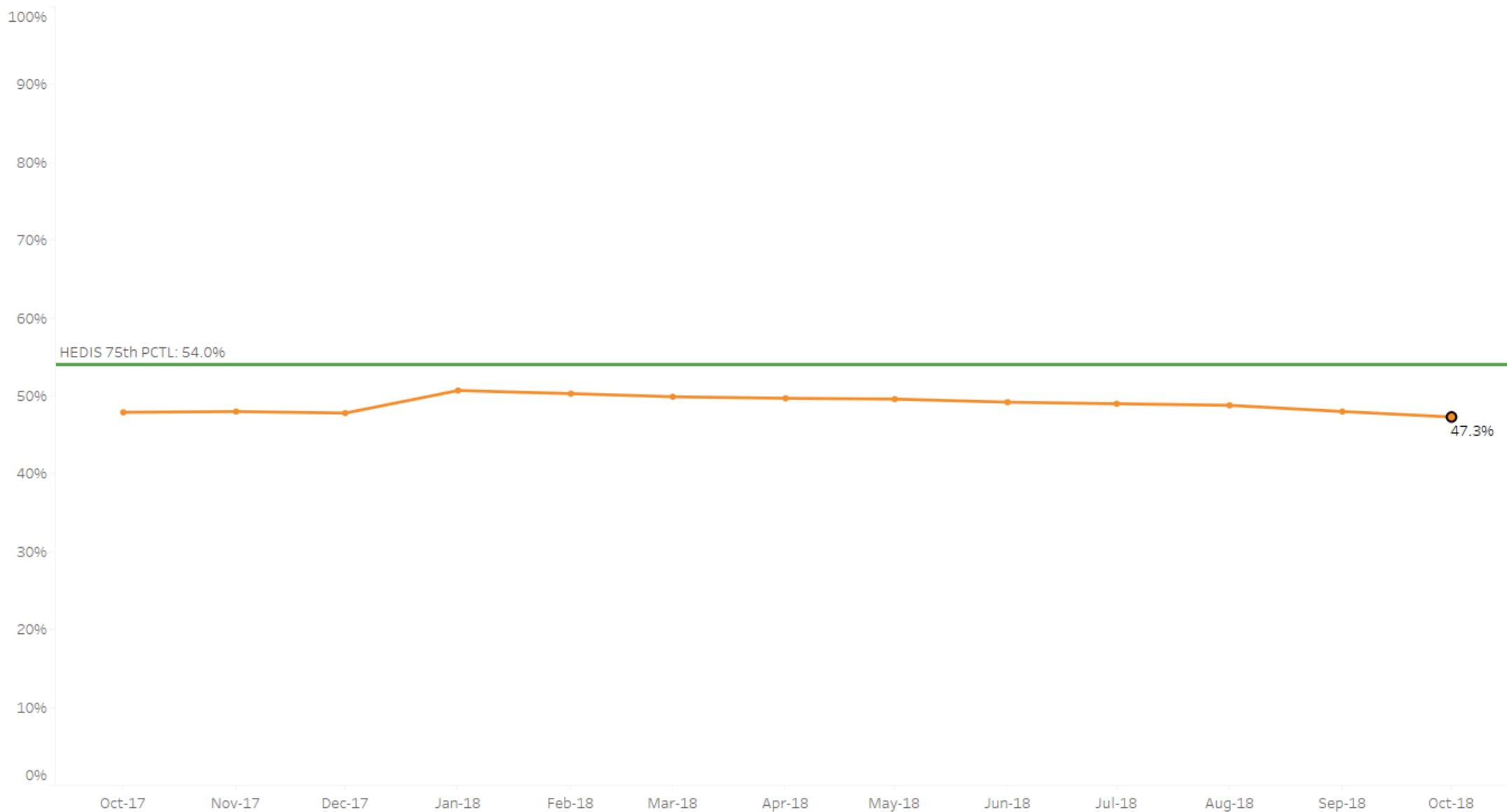
### Core Measure-Venous Thromboembolism (VTE) Prevention



# COOK COUNTY HEALTH

All information provided in these appended materials is compiled at the direction of the Department of Quality and Patient Safety and is privileged and confidential to be used solely in the course of quality control and for the purpose of reducing morbidity and mortality and improving the quality of patient care. This confidential Patient Safety Work Product is protected under the Federal Patient Safety and Quality Improvement Act and the Illinois Medical Studies Act.

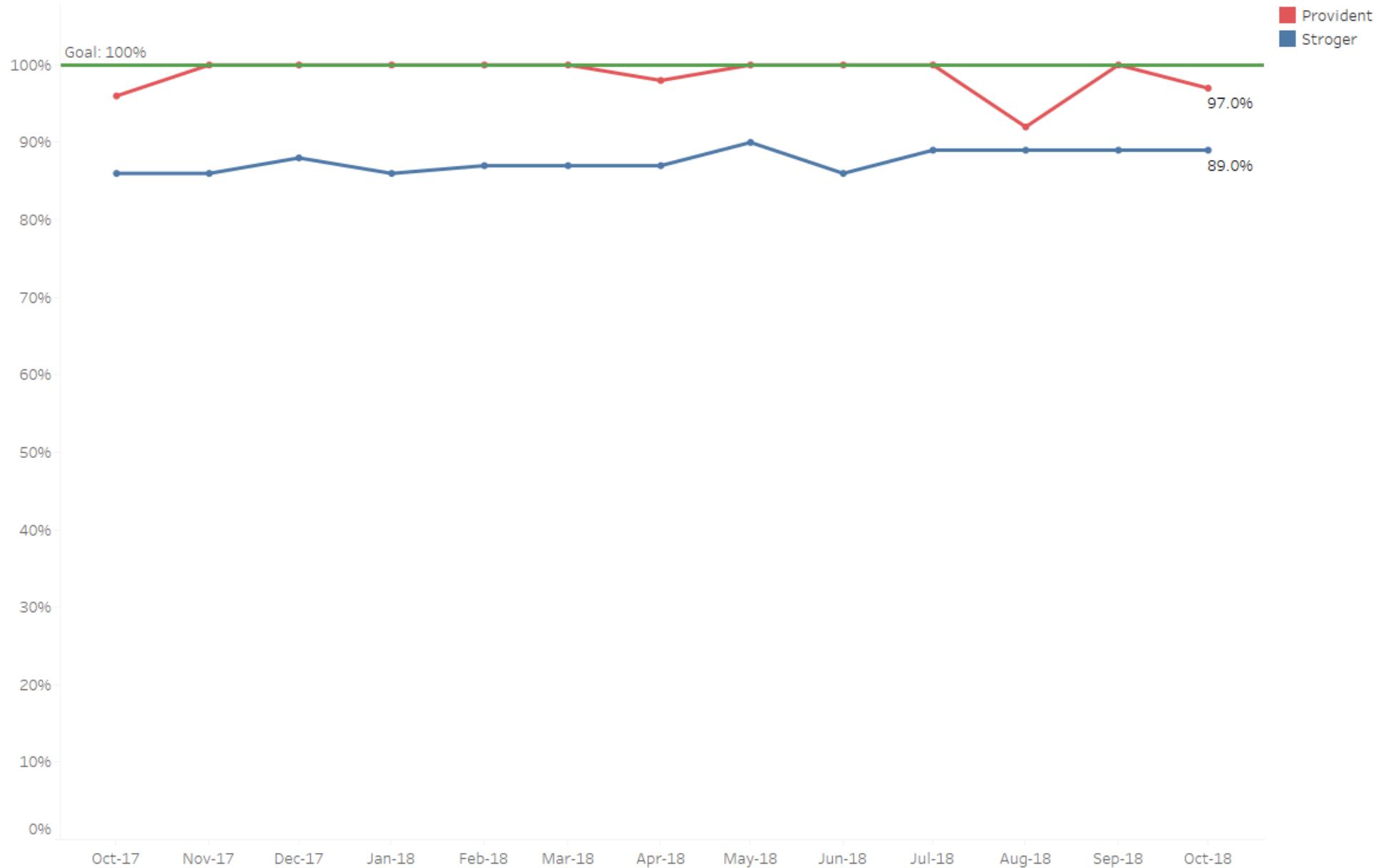
### HEDIS - Diabetes Management: HbA1c < 8%



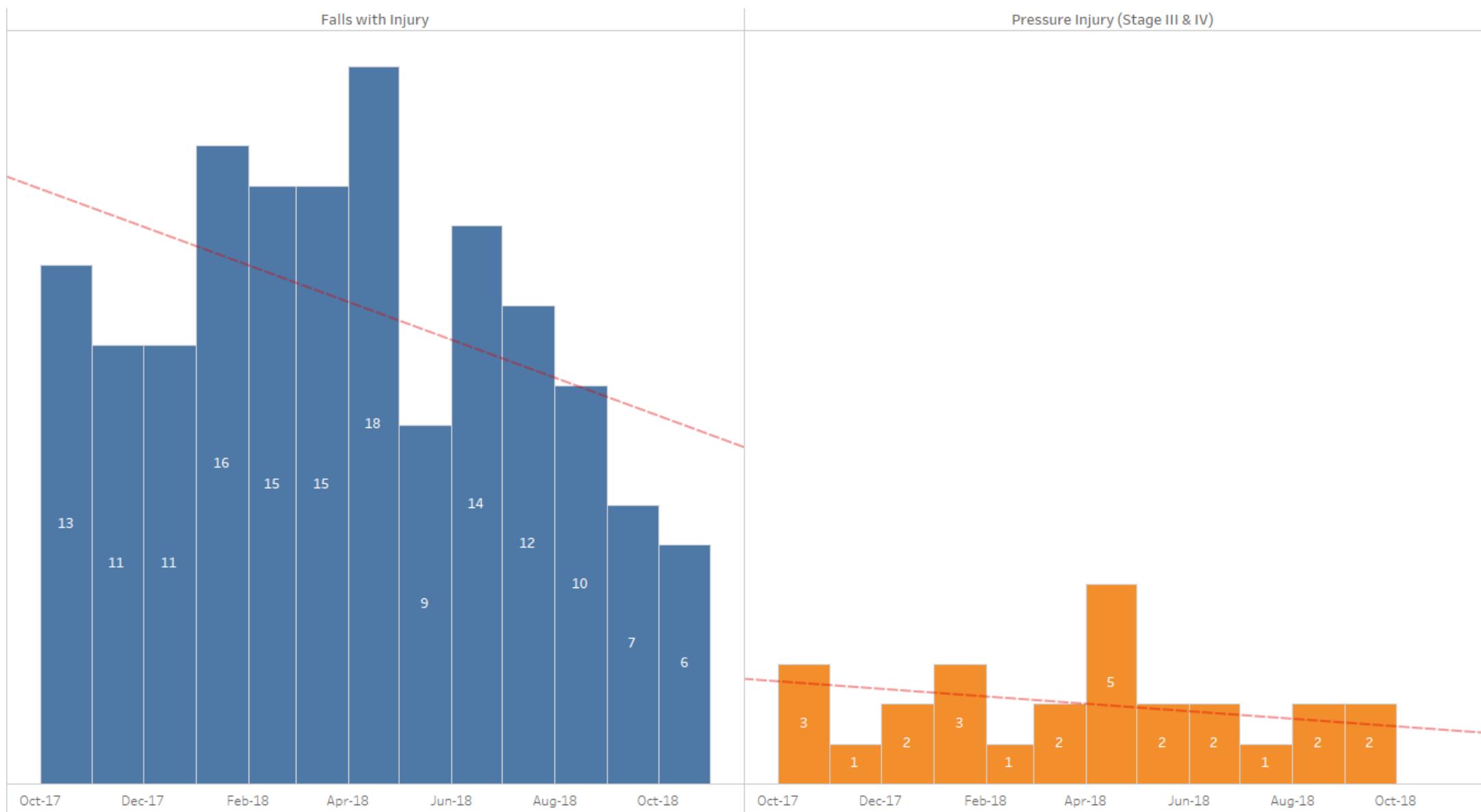
**COOK COUNTY  
HEALTH**

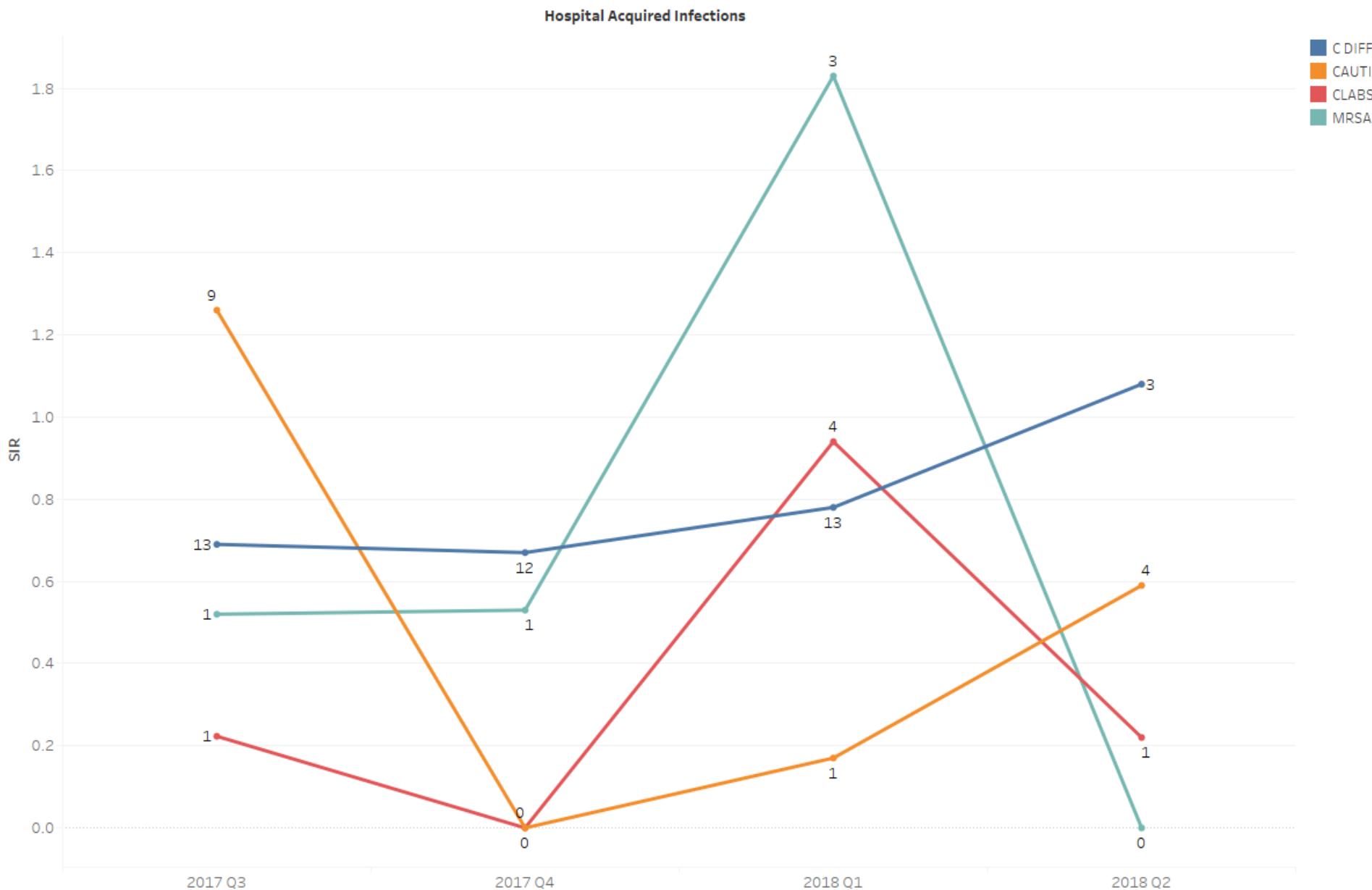
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### Core Measure-Venous Thromboembolism (VTE) Prevention

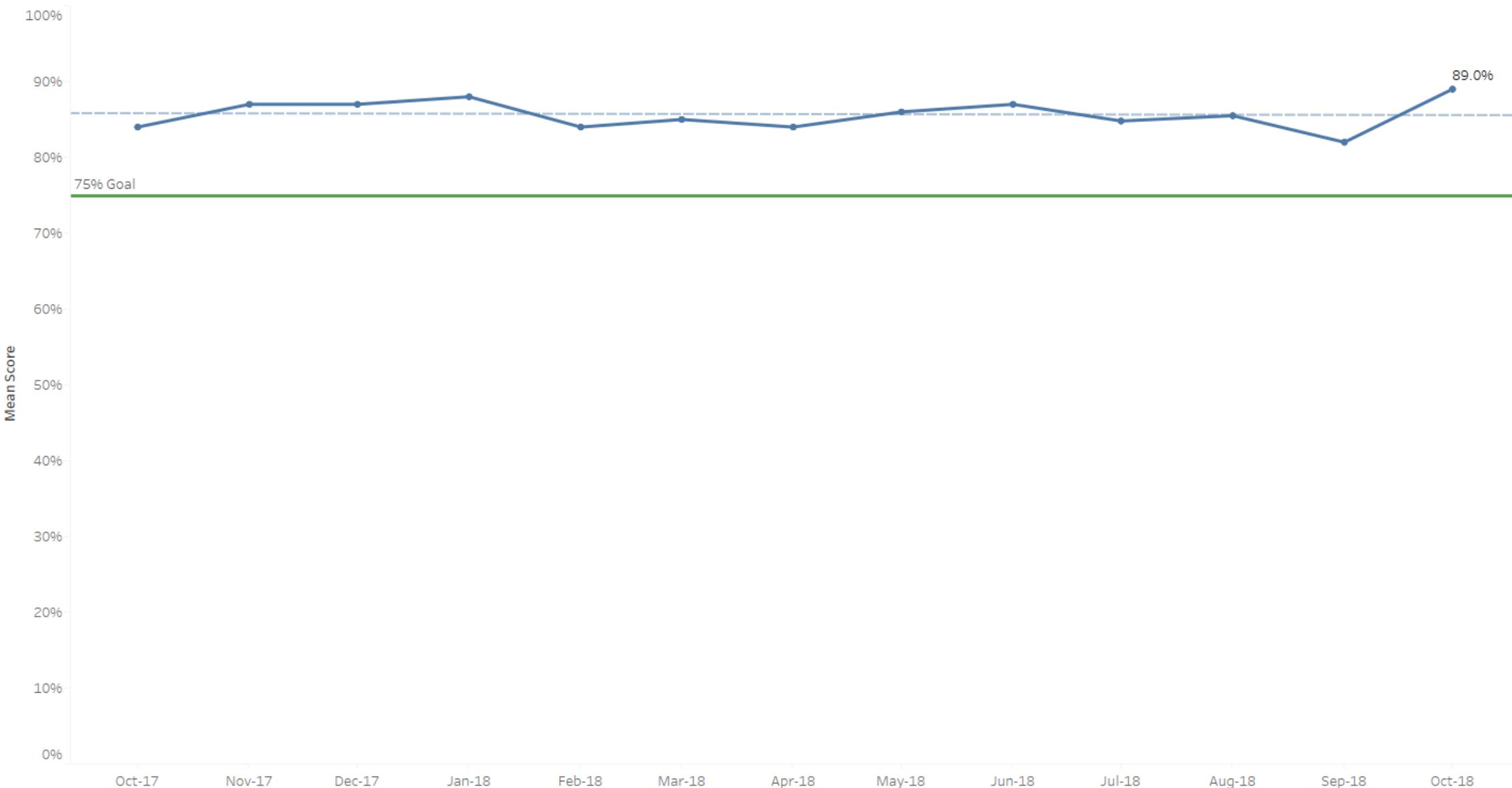


### Hospital Acquired Conditions





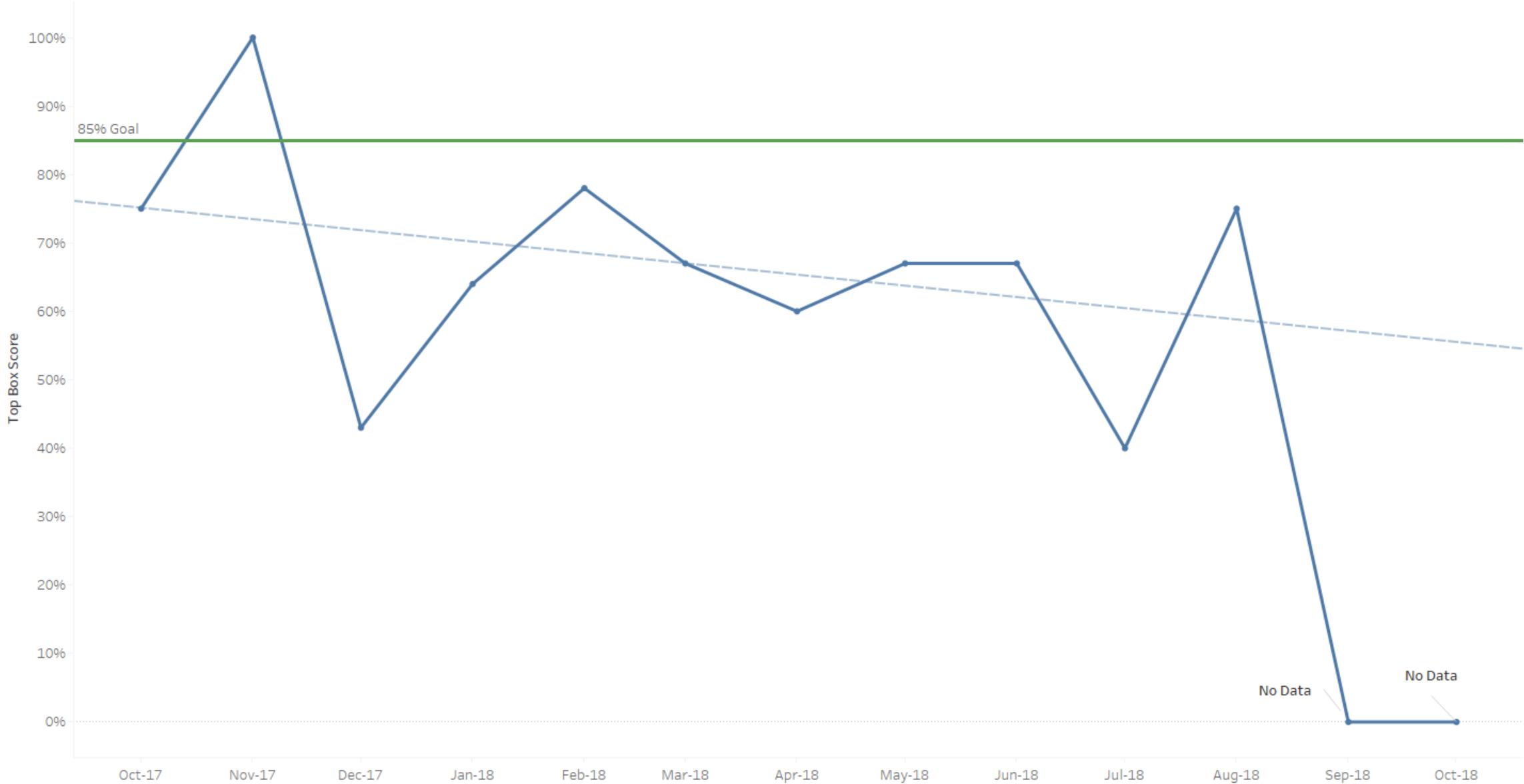
### ACHN--Overall Clinic Assessment



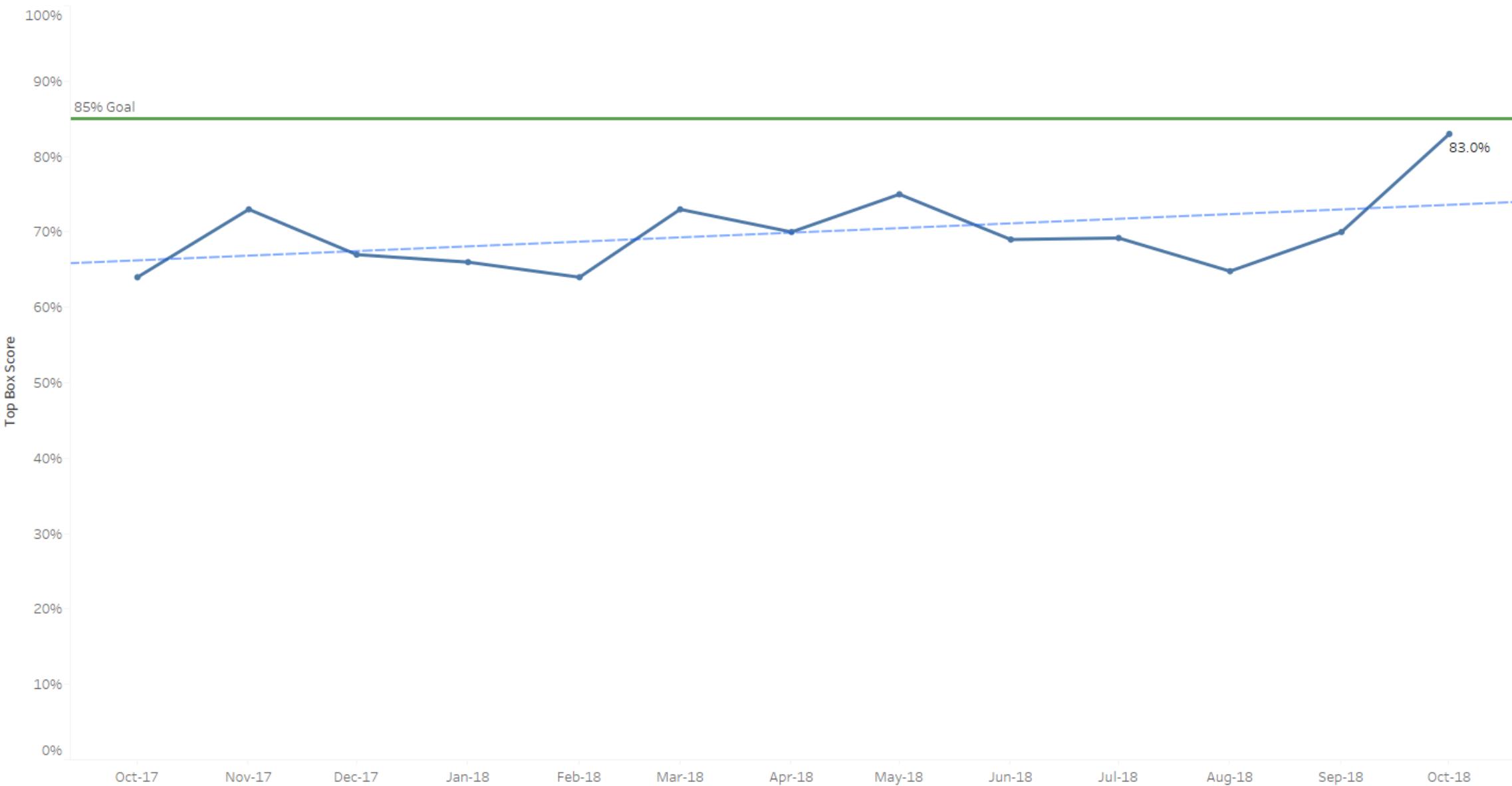
**COOK COUNTY**  
**HEALTH**

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### Provident--Willingness to Recommend Hospital



### Stroger--Willingness to Recommend Hospital



Cook County Health and Hospitals System  
Quality and Patient Safety Committee Meeting  
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ATTACHMENT #2

# Cook County Hospital & Health System



## Quality and Patient Safety Committee December 14, 2018

Richard Keen, MD FACS, Chair

Department of Surgery



Surgery within Cook County Health is performed by surgeons within the Departments of

Surgery

Trauma

Obstetrics & Gynecology.

Supported by the

Departments of Anesthesiology, and

Nursing Services.

The Department of Surgery

16 Divisions

~100 Attending Surgeons

# Surgical Education and Training

~80 Surgical Residents at any given time | 200 different Residents per year

Surgical Discipline (Sponsoring Institution)	Number of Residents
General Surgery (Stroger/Provident/Rush/University of Illinois)	22
Orthopedic Surgery (Rush, Northwestern, & Midwestern)	9
Otolaryngology (University of Illinois/Northwestern)	6
Ophthalmology (Stroger/Provident)	14
Oral and Maxillofacial Surgery (Stroger/Provident)	8
Neurosurgery (Stroger/Rush)	2
Colon-Rectal (Stroger/University of Illinois/Lutheran General)	3
Urology (Stroger/Northwestern)	11
Cardiothoracic (Stroger/Rush)	2
Anesthesiology (Stroger/Northwestern)	4
Surgical Endocrinology (Stroger/University of Chicago/NorthShore)	1
Surgical Critical Care (Stroger)	3

# Medical Student Affiliations

~40 Medical Students at any given time, ~450 Medical Students per year

Medical School	Number of Students
University of Illinois	55
Rosalind Franklin University	106
Midwestern University	102
Rush University	71
AT-Still University	25
Dominican University PA	12
International (SICU, Brazil ONLY)	10
Non- Affiliated University – Electives	40
Affiliated University – Electives	30

# Surgery Strategic Goals for 2018:

## To advance and improve the delivery of surgical services for the residents of Cook County

### 1. CCH FY 2018 Budget Projections:

Increase Stroger operative volume by 5%

Increase Provident operative volume by 10%

### 2. Department of Surgery Quality, Patient Safety and Performance Improvement Activities

### 3. Outcomes

# Strategic Goals for 2018

Increase Stroger operative volume by 5% and increase Provident Operative volume by 10%

<b>Stroger Volume</b>	<b>FY17</b>	<b>FY18</b>	<b>Change FY17 – FY18</b>
Department of Surgery	9,756	10,276	+5%
Department of Trauma	574	615	+7%
Department of Obstetrics/Gynecology	907	946	+4%
<b>Stroger Total</b>	<b>11,237</b>	<b>11,837</b>	<b>+5%</b>
<b>Provident Total</b>	<b>2,262</b>	<b>2,759</b>	<b>+22%</b>
<b>System Total</b>	<b>13,499</b>	<b>14,455</b>	<b>+7%</b>



# Strategic Goals for 2018

## Department of Surgery Patient Safety Activities

### **Cook County Health Quality Assurance Activities:**

- Operating Room Committee
- National Surgical Quality Improvement Project (NSQIP)
- Illinois Surgical Quality Improvement Collaborative (ISQIC)

# Strategic Goals for 2018

## Department of Surgery Patient Safety Activities

### **Hospital Quality Assurance Activities:**

- The Hospital-Wide Quality Assurance and Improvement Committee
- Hospital Oversight Committee
- Long Stay Committee

# Strategic Goals for 2018

## Department of Surgery Patient Safety Activities

### **Department and Division Quality Assurance Activities:**

- Peer Review
  - Privileging
  - Ongoing Professional Practice Evaluation
  - Focused Professional Practice Evaluation
- Selected Patient Care Audits
- Morbidity & Mortality Conference (weekly)
- Surgical Oversight Committee (monthly)

# Strategic Goals for 2018

## Outcomes - Elective Surgery Wait Times

*\*Urgent cases done every day*

Surgery Specialty	Elective Case Wait Time (Weeks)
Breast	1
CT Surgery	2
Colorectal	3
General Surgery	9
Neurosurgery	2
Bariatric Surgery	2
Ophthalmology	4
Oral Maxillofacial	4
Orthopedics	17



# Strategic Goals for 2018

## Outcomes Elective Surgery Waittimes

*\*Urgent cases done every day*

Surgery Specialty	Elective Case Wait Time (Weeks)
Podiatry	4
Otolaryngology	5
Pediatric Surgery	1
Plastic Reconstructive Surgery	12
Surgical Oncology	2
Urology - Open	17
- Cystoscopy	12
- Pediatric	5
Vascular	4



# Strategic Goals for 2018

## Performance Improvement

### Enhanced Recovery After Surgery (ERAS)

- Enhanced recovery for colectomy patients:
  - working with general and colon rectal surgeons, anesthesia, pain service and nursing leadership to initiate a comprehensive multi-disciplinary protocol
- Result:
  - inpatient length of stay decreased by 2 days with no increase in morbidity

# Strategic Goals for 2018

## Performance Improvement

### Surgical Site Infections (SSI)

- Received first semiannual report highlighting opportunity for improvement in January 2016 from NSQIP
- Assembled team and developed treatment bundle
- Staged implementation in December 2016

Study Period	Report Date	SSI Rate (weighted)
7/1/2014 – 6/30/2015	January 2016	4.09%
7/1/2015 – 6/30/2016	January 2017	3.55%
7/1/2016 – 6/30/2017	January 2018	2.68%

# SSI Reduction: Process Measures

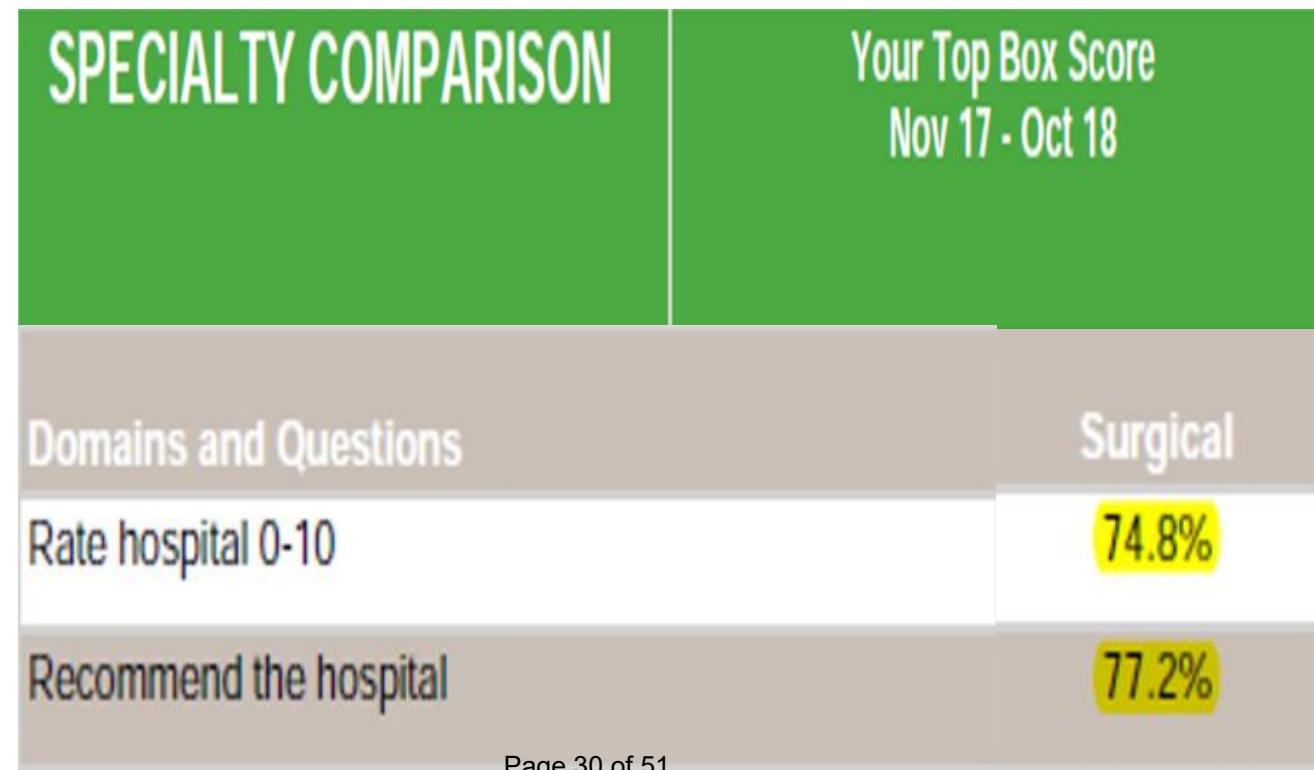
audit 4/19/2017 - 12/18/2017

Intervention Bundle	Adherence
• Chlorhexidine Bath Written Instructions	73%
• Chlorhexidine Bath Before Surgery	80%
• Laparotomy Discharge Instructions	78%
• Timely antibiotic Prophylaxis	93%
• Timely redose of antibiotics	72%
• Use of dedicated abdominal closure sets	57%
• Redraping sterile field prior to wound closure	43%
• Gown/Glove/Drape change during wound closure for gastrointestinal surgery	45%
• Appropriate temperature after surgery	98%

# Strategic Goals for 2018

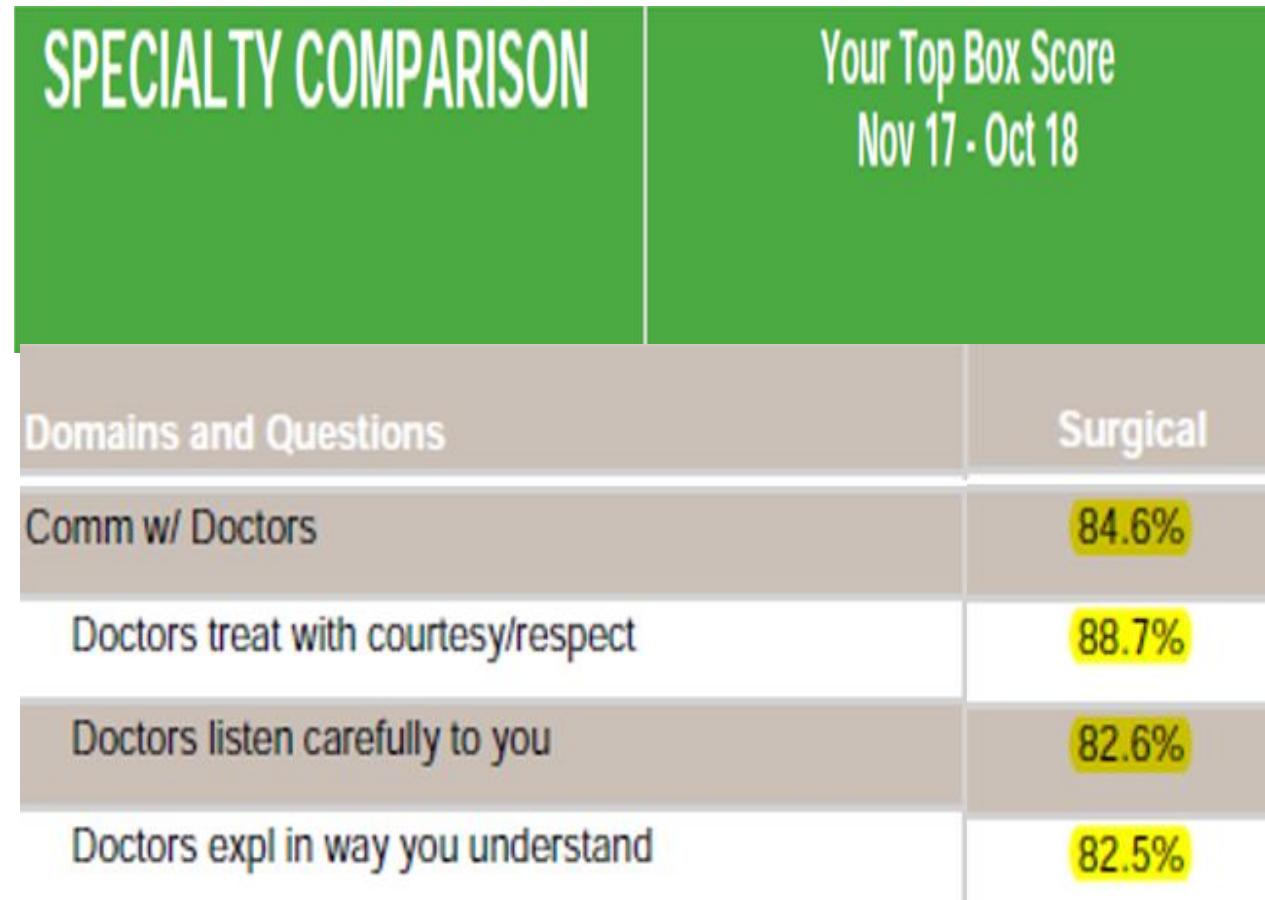
## Outcomes: Patient Experience

- Hospital Consumer Assessment of Healthcare Providers and Systems (HCAHPS)
- Random sample of elective surgery patients 2017-2018



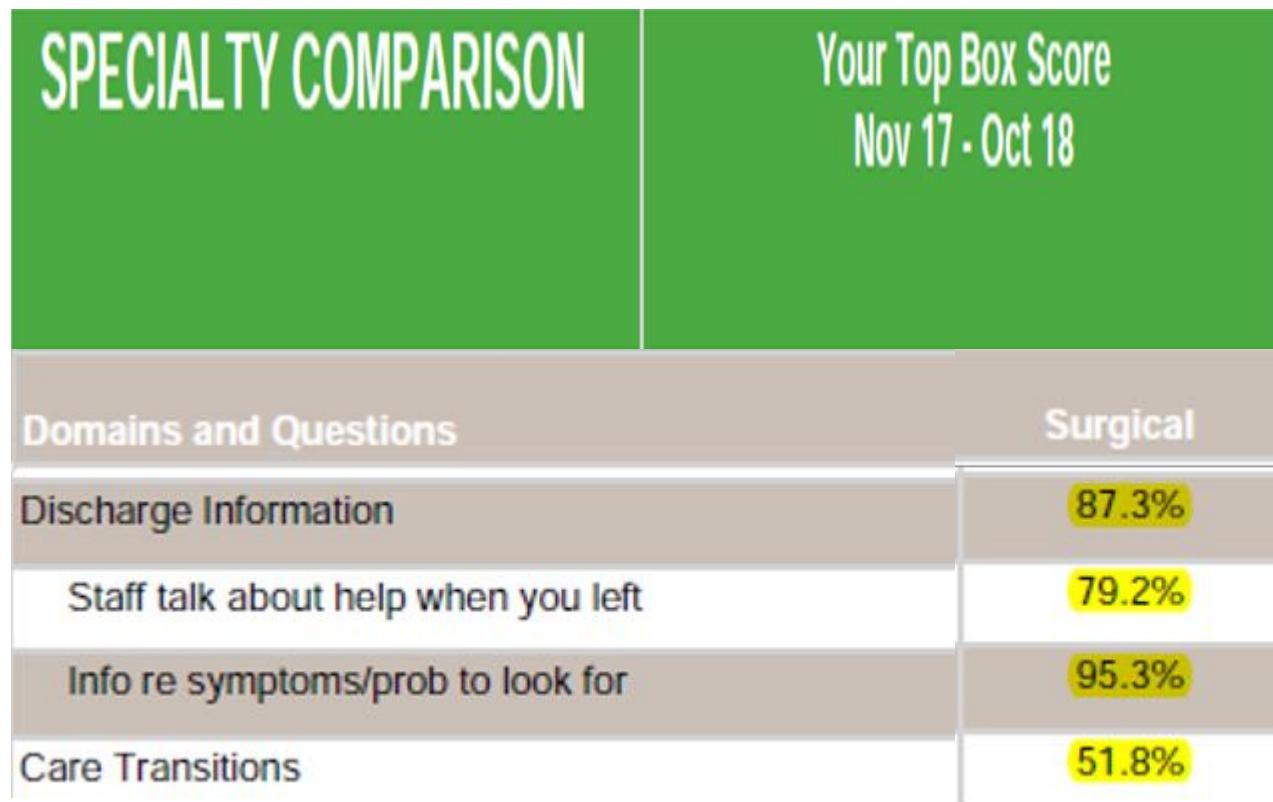
# Strategic Goals for 2018

## Outcomes: Patient Experience



# Strategic Goals for 2018

## Outcomes: Patient Experience



# Strategic Goals for 2018

## Outcomes: Patient Experience

Stroger Hospital of Cook County

10/01/2018 - 10/31/2018

### Ambulatory Comments Report Section / Service Type

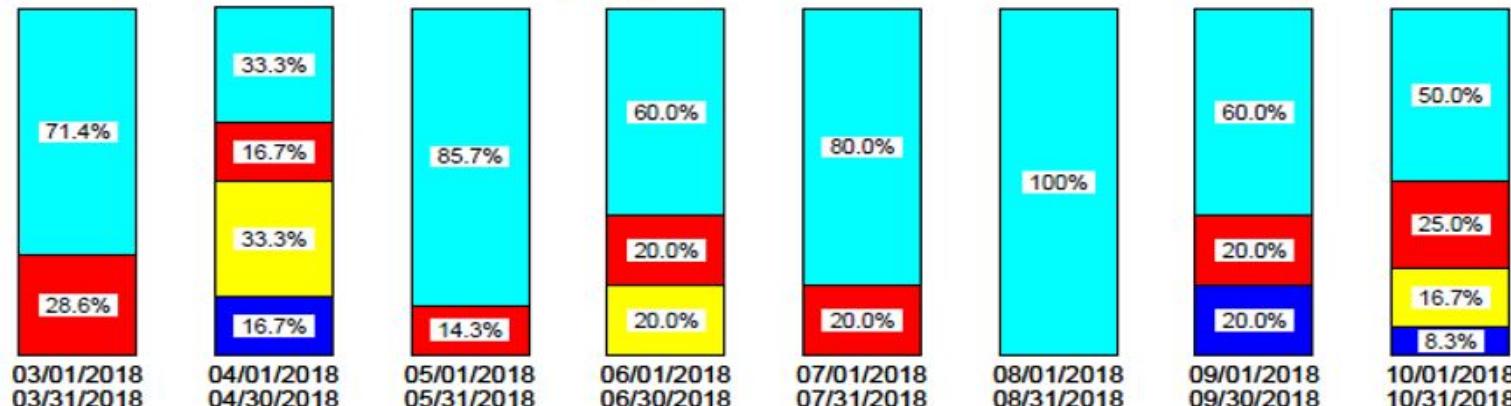
#### Before Your Surgery/Procedure

#### Before Your Surgery/Procedure Summary

Comments Processed: 12  
Positive Reactions: 6  
Negative Reactions: 3  
Pos/Neg Ratio: 2.00

Total Surveys Processed: 12  
Mixed Reactions: 2  
Neutral Reactions: 1  
Open-ended Comments: 0

#### Before Your Surgery/Procedure Reaction Trending



COOK COUNTY  
HEALTH

Positive

Negative

Mixed

Neutral

Open

# Strategic Goals for 2018

## Outcomes: Patient Experience

### Before Your Surgery/Procedure Comments/Summary

#### Ophthalmology

##### Positive

Good. Things went smoothly.

The medical, clinical staff was very good.

Good.

#### Orthopedics

##### Positive

Good.



# Strategic Goals for 2018

## Outcomes: Patient Experience

### Before Your Surgery/Procedure Comments/Summary

Other

#### Negative

7. OK. Did not spend much time with dr.

#### Unknown

#### Positive

Good.

Very **satisfied**.

Good and cared for by the nurse and physician.

It's so comforting when the dr. you see who's skilled is performing the surgery, or confidence is ever so more of success especially knowing my Creator had a share.

#### Negative

After surgery everything was bad I was out of surgery Outpatient for almost 2 1/2 hrs. No one came talk to my family or let them know I was discharge to I walk in the waiting room myself.



# Strategic Goals for 2018

## Outcomes: Patient Experience

### Before Your Surgery/Procedure Comments/Summary

<b>Urology</b>	
<b>Positive</b>	I do trust *Dr. [REDACTED] so much. He seems and he is really <b>professional</b> and <b>caring</b> doctor.
<b>After Your Surgery/Procedure Summary</b>	
Comments Processed:	12
Positive Reactions:	10
Negative Reactions:	2
Pos/Neg Ratio:	5.00
Total Surveys Processed:	12
Mixed Reactions:	0
Neutral Reactions:	0
Open-ended Comments:	0



# Strategic Goals for 2018

## Outcomes: Patient Experience

### Actions steps:

- Complete renovation of Same Day Surgery and Pre-operative Evaluation Clinic to one location on 3<sup>rd</sup> floor
  - enhances patient confidentiality and privacy
- Renovated Surgery and Perioperative Nursing offices and functionality to promote teamwork

# Strategic Goals for 2019

Improve the delivery of surgical service for the residents of Cook County

1. Add Surgeons & Advanced Practice Providers / Secure critical technology (*Develop Human Capital*)
2. Program Development/In-house Coding and billing (*Demonstrate value, adopt performance benchmarking*)
3. Improve surgery patient safety/National Surgical Quality Improvement Project (*Provide high quality, safe and reliable care*)
4. Increase surgery specialty clinic and operative volume (*Improve health equity*)
5. Enhance surgical training programs (*Lead in Medical Education and Clinical Investigation relevant to vulnerable populations*)

# Thank You

# Questions & Answers



# Appendix

## Department of Surgery Operating Room Cases

	FY17 Total	FY18 Total	Change 2017 to 2018
Breast Oncology	236	266	+13%
Cardiac	154	221	+44%
Colorectal	580	598	+3%
Otolaryngology	635	692	+9%
General Surgery	1,515	1,585	+5%
Surgical Oncology	111	130	+17%
Neurosurgery	337	314	-7%
Ophthalmology	1,133	1,323	+17%

# Appendix

## Department of Surgery Operating Room Cases

	FY17 Total	FY18 Total	Change 2017 to 2018
Oral Surgery	343	398	+16%
Orthopedics – General	1,415	1,441	+2%
– Hand	327	537	+64%
Podiatry	112	130	+16%
Pediatrics – General	84	69	-18%
– Urology	143	121	-15%
Plastic Reconstructive Surgery	185	188	-2%
Thoracic	178	190	+7%
Urology	1472	1414	-4%
Vascular	614	659	+7%



Cook County Health and Hospitals System  
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ATTACHMENT #3

Meeting of the Cook County Health and Hospitals System

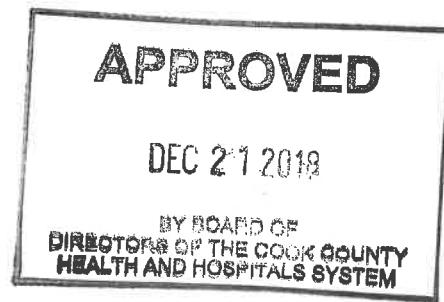
December 14, 2018

Back-Up Material for Item No. ,  
Appointment of Stroger Hospital Department Chairs and Division Chairs

Respectfully requesting approval of the following:

Initial appointment of the following individuals as Division Chairs of the Medical Staff of the John H. Stroger, Jr. Hospital of Cook County:

Name	Department/Appt Term	Title
Bernhard Ortel, MD	Medicine 03/01/2018 – 02/28/2021	Division Chair of Dermatology



Cook County Health and Hospitals System  
Quality and Patient Safety Committee Meeting  
Friday, December 14, 2018

ATTACHMENT #4



Toni Preckwinkle  
President, Cook County Board of Commissioners

John Jay Shannon, MD  
Chief Executive Officer, Cook County Health

December 12, 2018

Deb Santana  
Secretary to the Board  
Cook County Health & Hospitals System

Dear Members of the Quality and Patient Safety Committee of the  
CCHHS Board:

Please be advised that the Executive Medical Staff Committee of  
John H. Stroger Jr., Hospital of Cook County, approved the attached  
list of medical staff action items at its monthly meeting held  
December 11, 2018, for your consideration. Thank you very much.

Respectfully submitted

A handwritten signature in black ink, appearing to read "Trevor Lewis, MD".

Trevor Lewis, MD  
President, EMS

# John H. Stroger, Jr. Hospital of Cook County



**TO:** Quality and Patient Safety Committee

**FROM:** Trevor Lewis, MD  
EMS President

**SUBJECT:** Medical Staff Appointments and Other Business Recommended by the **Executive Medical Staff Committee**.

Medical Staff Appointments/Reappointments Effective December 14, 2018 Subject to Approval by the CCHHS Quality and Patient Safety Committee.

## Initial Physician Applications:

Name	Category	Department / Division	Appointment Term
Edosomwan, Magnus, MD	Active	Medicine/Hospital Medicine	December 14, 2018 through December 13, 2020
Lin, Nan MD	Voluntary	Peds/Neurology	December 14, 2018 through December 13, 2020
Olaideinde, Modupe MD	Active	Family Medicine	December 14, 2018 through December 13, 2020
Sheth, Avani MD	Voluntary	Family Medicine	December 14, 2018 through December 13, 2020

## Reappointment Applications Physicians:

Name	Category	Division	Reappointment Term
Rahman, Abed, MD	Active		January 23, 2019 through January 22, 2021

## Department of Correctional Health:

Name	Category	Division	Reappointment Term
Ramic, Alma MD	Active	Psychiatry	March 13, 2019 through March 12, 2021 CCHHS

## Department of Family Medicine

Name	Category	Division	Reappointment Term
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Name	Category	Division	Reappointment Term
Crawford, Tais MD	Active		Voluntary withdraw of reappointment application, current privileges will lapse 12/22/2018.

**Department of Medicine**

Name	Category	Division	Reappointment Term
Brahmbhatt, Marish D., MD	Active	General Medicine	February, 15, 2019 through February 14, 2021
Engel, George, MD	Consulting	Dermatology	December 14, 2018 through December 5, 2020
Ganshow, Pamela, MD	Active	General Medicine	January 18, 2019 through January 17, 2021
Kim, Kubinne, MD	Active	Dermatology	February 16, 2019 through February 15, 2021

**Department of OB/Gyn :**

Name	Category	Division	Reappointment Term
Abrego, Fidel MD	Active	OB/Gyn	January 17, 2019 through January 16, 2021
App, Megan MD	Active	OB/Gyn	February 27, 2019 through February 26, 2021

**Department of Psychiatry:**

Name	Category	Division	Reappointment Term
Moreno, Michael MD	Active	Psychiatry	March 12, 2019 through March 11, 2021
Solari, Hugo MD	Active	Psychiatry	January 19, 2019 through January 18, 2021

**Additional Clinical Privileges:**

Name	Department/ Division
Murphy, James A., MD	Surgery/Oral & Maxillofacial

1  
2  
**APPROVED**  
**CCHHS**  
**BY THE QUALITY AND PATIENT SAFETY COMMITTEE**  
**ON DECEMBER 14, 2018**

**Renewal of Privileges for Non-Medical Staff:**

Name	Category	Department/ Division	Appointment Term
Bojan, Kelly CNP	Nurse Practitioner	Pediatrics/Adolescent Medicine	January 22, 2019 through January 21, 2021
Cohen, Claudette PA-C	Physician Assistant	Correctional Health/Med Surg	January 9, 2019 through January 8, 2021
Foster, Lauren, CNP	Nurse Practitioner	Medicine/Infectious Disease	January 20, 2019 through January 19, 2021
Freeman, Bethann, PA-C	Physician Assistant	Emergency Medicine	December 14, 2018 through December 13, 2020
Huber, Andrea PA-C	Physician Assistant	Emergency Medicine	January 23, 2019 through January 22, 2021
Matlock, Sharon CMN	Certified Midwife	Family Medicine	January 20, 2019 through January 19, 2021
Miller, Barbara PA-C	Physician Assistant	OB/Gyn	December 14, 2018 through December 13, 2020
Shephard, Rebekah CNP	Nurse Practitioner	Psychiatry/Core	January 19, 2019 through January 18, 2021
Soriano, Alexandra PA-C	Physician Assistant	Emergency Medicine	January 27, 2019 through January 26, 2021
Wolen, Deborah, CNP	Nurse Practitioner	Medicine/Infectious Disease	January 20, 2019 through January 19, 2021

  
**APPROVED**  
**BY THE QUALITY AND PATIENT SAFETY COMMITTEE**  
**ON DECEMBER 14, 2018**



Toni Preckwinkle  
President, Cook County Board of Commissioners  
John Jay Shannon, MD  
Chief Executive Officer, Cook County Health

Deborah Santana  
CCH Secretary to the Board  
1950 W. Polk Street, Room 9106  
Chicago, IL 60612

December 7, 2018

Dear Members of the Quality and Patient Safety Committee:  
Please be advised that at the Provident Hospital Medical Executive Committee Meeting held on December 7, 2018 the Medical Executive Committee recommended the actions on the enclosed list. It is being presented to you for your consideration.

Respectfully,

Valerie Hansbrough, MD  
Provident Hospital of Cook County  
President, Medical Staff  
Chair, Medical Executive Committee

# Provident Hospital of Cook County



**TO:** Quality and Patient Safety Committee

**FROM:** Valerie Hansbrough, MD  
President, Medical Executive Committee

**SUBJECT:** Medical Staff Appointments and Other Business Recommended by the **Medical Executive Committee** on  
12/7/2018

Medical Staff Appointments/Reappointments Effective December 14, 2018 Subject to Approval by the CCH Quality and Patient Safety Committee.

## New Business

Initial Physician Appointment Applications:			
Name	Category	Department / Specialty	Appointment Term
Adenwalla, Mohamed, K., MD	Affiliate	Surgery/Ophthalmology	December 14, 2018 thru December 13, 2020

## New Business: Reapplications

Reappointment Applications Physicians:			
Department of Internal Medicine:		Reappointment Applications Physicians:	
Name	Category	Department/ Specialty	Appointment Term
Ganschow, Pamela, MD	Affiliate	Internal Medicine	January 20, 2019 thru January 19, 2021
Yadav, Neha, MD	Affiliate	Internal Medicine/Cardiology	January 20, 2019 thru January 19, 2021

## Department of OB/GYN:

Name	Category	Department/ Specialty	Appointment Term
Abrego, Fidel, MD	Affiliate	OB/GYN	January 20, 2019 thru January 19, 2021

*✓*  
**APPROVED**  
BY THE QUALITY AND PATIENT SAFETY COMMITTEE  
ON DECEMBER 14, 2018

App, Megan, MD	Affiliate	OB/GYN	February 27, 2019 thru February 26, 2021
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**Department of Psychiatry:**

Name	Category	Department/Specialty	Appointment Term
Solari, Hugo, MD	Affiliate	Psychiatry	January 19, 2019 thru January 18, 2021

**Department of Surgery:**

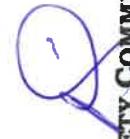
Name	Category	Department/Specialty	Appointment Term
Keen, Richard, MD	Active	Vascular Surgery	January 20, 2019 thru January 19, 2021

**Renewal of Privileges for Non-Physician Appointment:**

Name	Category	Department/Specialty	Appointment Term
Shah, Binita, PA-C	Physician Assistant	Emergency Medicine	January 20, 2019 thru January 19, 2021

**Revision of Privilege Form:**

Department	Privileges Requesting	Recommendation
Ophthalmology Surgery	Femtosecond Laser and Excimer Laser- in Division of Ophthalmology Surgery	Approved



CCHHS  
**APPROVED**

BY THE QUALITY AND PATIENT SAFETY COMMITTEE  
ON DECEMBER 14, 2018